

Haliburton Highlands Health Services Future of Care Forum #3: The Future of Acute Care



This session is being recorded.



Traditional Land Acknowledgement

We gather on ancestral lands, the traditional territory of the Mississauga Anishinaabe and the traditional unceded territory of the Algonquin Anishinaabe people and in the territory covered by the Williams Treaties which have been inhabited for thousands of years – as territories for hunting, fishing, gathering and growing food. The intent and spirit of the treaties that form the legal basis of Canada bind us to share the land “for as long as the sun shines, the grass grows and the rivers flow.”



Help Shape the Future of Healthcare in our Community!

We are hosting a **Future of Care Forum** Town Hall series at our Minden site auditorium and virtually, where the community is invited to learn more about these plans and ask their important questions.

FORUM #1



What's on the Go at HHHS

February 19, 2025
6 pm to 7:30 pm

FORUM #2



The Future of Long-Term Care

March 5, 2025
6 pm to 8 pm

FORUM #3

The Future of Acute Care

March 26, 2025
6 pm to 8 pm



Learn more and RSVP at www.hhhs.ca/Master-Planning
or scan the QR code



The Goal for Tonight's Meeting

HHHS is at the beginning of our Hospital Master Planning journey, a 10+ year initiative that will adapt to the evolving needs and feedback of the community.

Our aim is to make sure the community:

1. Has a strong understanding of the Hospital Master Planning journey and ongoing engagement opportunities in the years ahead
2. Shares initial input on the proposed 5-to-10-year plan



Housekeeping Items

Washrooms are located just outside the hall.

There are **fire exits** on either side of the stage.

Please put your **phones on vibrate**.

We have **reserved seats** close to the speakers for those with hearing impairments.



Housekeeping Items

Be respectful, even when opinions differ.
Disrespectful behaviour will not be tolerated.

Stay on topic.
If off-topic issues arise, they will be noted for future discussions.

Balance participation.
The moderators will rotate to ensure all voices are heard.



Meeting Agenda

#1 Welcome & Introductions 6:00 – 6:15 pm



#2 Our Current Landscape 6:15 – 6:25 pm

#3 The Hospital Master Plan 6:25 – 7:00 pm

#4 Community Input 7:00 – 7:55 pm

#5 Closing Remarks 7:55 – 8:00 pm



Since the First *Future of Care Forum*...

- ✓ Met with Ministry of Long-Term Care Capital Branch who are **eagerly awaiting our application**
- ✓ Received long-term care expansion **support letters from Kawartha Lakes Haliburton OHT & McMaster University**
- ✓ Met with **Ministry of Health Capital Branch** who are preparing questions on our Hospital Master Plan submission

Our Current Landscape



So, Where Are We Today?

Hospital

Emergency
15 Acute Care Beds
Diagnostic Imaging
Point of Care Lab
Physiotherapy
Occupational Therapy



Community Support Services

Adult Day Program
Diabetes Education
Friendly Visiting
Security Checks
Geriatric Assessment
Meals on Wheels
Medical Transportation
Mental Health & Addictions Services
Palliative Care Community Team
Supportive Housing
Assisted Living

Long-Term Care

Highland Wood
Hyland Crest





A Glossary of Key Terms

Inpatient: A patient who is admitted to hospital overnight or for an extended period for treatment or observation.

Reactivation care: Care that supports patients who no longer require inpatient hospital services but need rehab to prepare for a return home or transition to another care setting, like long-term care.

ALC: Alternative Level of Care refers to patients who no longer need acute hospital care but remain hospitalized while awaiting transfer to a more appropriate care setting.



A Glossary of Key Terms

Ambulatory care: Also known as outpatient care, ambulatory care includes medical services provided without requiring inpatient hospitalization, including things like doctor visits, diagnostic tests or minor surgeries.

Allied health: A broad category of healthcare professionals who provide essential services to support patient care, such as physiotherapists, occupational therapists, medical radiation technologists, medical lab technologists, dietitians, and speech-language pathologists.

Unattached patient: A patient who does not have a primary care provider or family doctor. They seek care through walk-in clinics or emergency rooms, rather than through continuous care with a specific doctor.



Healthcare in Ontario

THE CANADIAN PRESS 

Number of Ontarians without family doctor reaches 2.5 million, college says

Ontario 

Ontario Building New Hospital in Collingwood

 Hospital News

Study shows millions more Ontarians will be living with chronic illness in the next 20 years

 CBC

Northern Ontario doctors say there's a rural medicine crisis due to a physician shortage

<https://www.cbc.ca/news/canada/toronto/ontario-family-doctor-shortage-record-high-1.7261558>

<https://toronto.citynews.ca/2024/08/12/new-report-highlights-burnout-of-ontario-hospital-staff-amid-employee-shortages/>

<https://hospitalnews.com/study-shows-significant-strain-on-health-care-system-over-next-two-decades/>

<https://www.cbc.ca/news/canada/sudbury/northern-doctors-crisis-rural-1.7406879>



Emergency Department (ED)

In June 2023, emergency services in Minden were relocated to Haliburton and replaced with an Urgent Care Clinic that continues to evolve today.

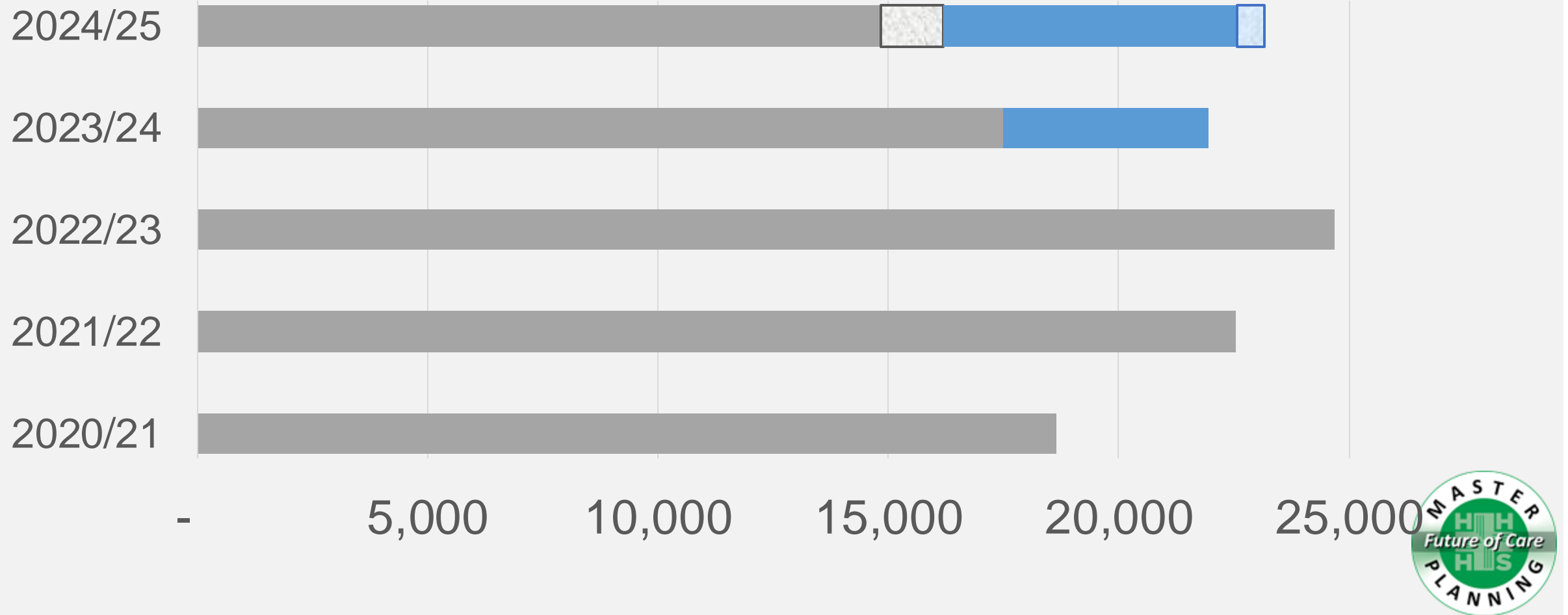
Due to staffing shortages, both the Haliburton and Minden emergency departments faced the threat of closure, potentially leaving Haliburton County without any emergency services.



Annual Patient Volumes

■ Emergency

■ UCC



The HHHS Health System Journey

Past Care Gaps

Frequent EMS use for patient transfers out of the County

Access to local Diagnostic Imaging

Patients are being cared for in hallways; Inadequate space for patients in crisis

Achievements

New: CT Scan & Mammography

Internal Medicine & Gynecology Clinics

Enhanced: Ultrasound & X-Ray

Dedicated Mental Health Room in Emergency

Our Vision

Together – be the model of excellence in rural healthcare



A Growing and Aging Community



The population in HHHS' catchment area is expected to **increase by 22%** in the next 20 years



The 80+ population is expected to **grow by 59%** in the next decade



This demographic shift brings opportunities to improve access to care across the County of Haliburton.

More Complex Care Needs

72.2%

Working age adults living with major illness will **increase by 72.2%** in the next 15 years in Ontario

1 in 4

1 in 4 adults over the age of 30 living with a major illness in Ontario

That means **4,300 adults** who are over the age of 30 will be living with a major illness and require significant hospital care by 2040 in Haliburton County*.

Source: *Projected patterns of illness in Ontario, 2024*

*Stats Canada, 2021





What is a Long-Term Care Master Plan?

Long-Term Care Master Planning defines the **high-level priorities**, specific goals, and vision for the future of long-term care in Haliburton County.





What is an Hospital Master Plan?

Mandated by Ontario's Ministry of Health, Hospital Master Planning is a process that **assesses the adequacy of facilities, ensuring spaces meet the needs of our community both today and tomorrow.** This involves planning for mid-term (5 to 10 years) and long-term (15 to 30 years) needs.





How is a Hospital Master Plan funded?

The Ontario Government funds 90% of hospital redevelopment costs.

The community and hospital are required to fund the remaining 10% and the costs of all equipment. This includes beds, diagnostic machines, medical equipment, wheelchairs, furniture, etc.

This is called Local Share.



Medical Flushers and Disinfectors for Long-Term Care

100% funded by:

- ✓ Minden Health Care Auxiliary
- ✓ HHHS Foundation

Thank you!



New Servery Cabinets for Long-Term Care

100% funded by:

- ✓ Minden Health Care Auxiliary
- ✓ HHHS Foundation

Thank you!



Refresh Respite Room 248 at Hyland Crest

100% funded by:

✓ **Minden
Health Care
Auxiliary**

Thank you!





How does HHHS and the HHHS Foundation collaborate on the Local Share?

Together, we will develop our Local Share Plan (LSP), a document that outlines that the hospital has a sound financial plan to manage its local share obligations.



This process is just starting to take shape. The HHHS Foundation plans to launch a campaign once the Master Plan scope and budget have progressed.



The Hospital Master Plan



Our Master Planning Vision: Bringing Care Closer to Home



Expanded
Long-Term Care



New & Upgraded
Services



Expanded Acute
Care Capacity



Enhanced Emergency
Department





The Hospital Master Plan: 15 to 30 Years

Bring care closer to home by:

- Adding **more inpatient beds** based on projected need
- Providing more **endoscopy services** locally
- Enhancing **on-site allied health supports**
Core laboratory testing, respiratory therapy, diagnostic imaging, speech language pathology, pharmacy services





The Hospital Master Plan: 15 to 30 Years

Reduce readmissions to the hospital by creating and expanding **Reactivation Care**

This model would start with physiotherapy and occupational therapy services and later expand by adding **speech language pathology** to help patients transition out of hospital and back home.



*Peterborough Regional Health Centre's
Reactivation Care Centre*




How do we enable the 15 to 30-year plan and meet the needs of our growing community in 2050?



A brand
new
tower?



Parking
garage?



Do we
have the
right
property?



Significant
investments &
fundraising?





The Hospital Master Plan: 5 to 10 Years

Expand the size of the **emergency department** with:



- ✓ Dedicated staff and physician spaces
- ✓ Procedure rooms to eliminate hallway medicine
- ✓ Purpose-built airborne isolation rooms





The Hospital Master Plan: 5 to 10 Years

Expand the number of inpatient beds from 15 beds to 30 beds, **doubling our current inpatient capacity.**



A combination of chronic continuing care beds and rehab beds to enable patients to receive the right treatment and care to recover locally before returning home safely, reducing return trips to the hospital.





The Hospital Master Plan: 5 to 10 Years



Bring **new services** to Haliburton County:

- Specialty ambulatory care clinics like **Internal Medicine** and **Women's Health Clinics**
- **Urgent Care Clinic** enhancements at the Minden Health Hub
- New **MRI services**



Existing Facility at Haliburton Hospital

N

Acute Care
15 beds

Emergency
Department

Highland Wood
Long-Term Care
30 beds

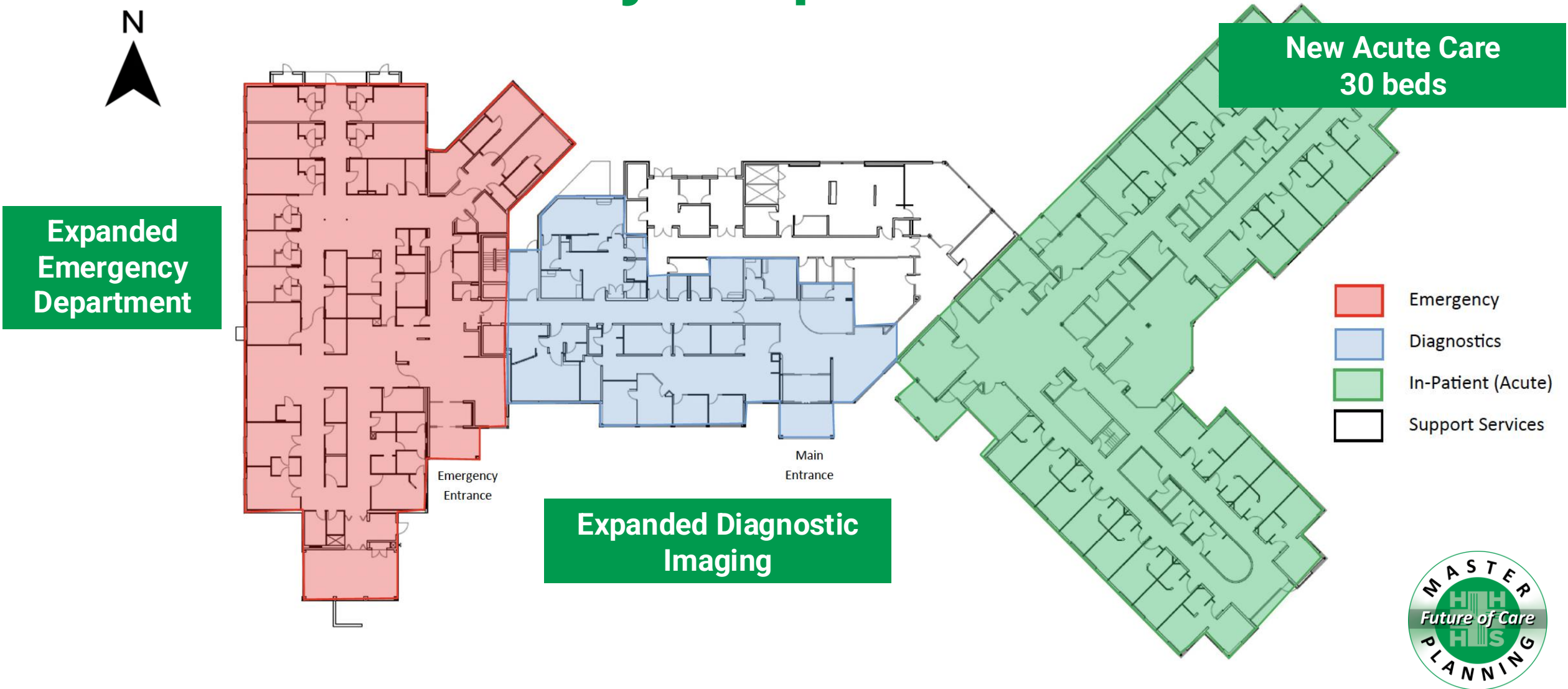
Main
Entrance

Emergency
Entrance

- Emergency
- Diagnostics
- In-Patient (Acute)
- Administration
- Highland Wood LTCH



Expanding Acute Care at Haliburton Hospital: Major Expansions





How do we make this 5-to-10-year vision a reality, leveraging the land, space, and resources we already have?





Hospital Master Plan: Three Stages

10+ year span

Stage 1: Early Planning

1.1
Pre-Capital
Submission

1.2
Proposal
Develop-
ment

1.3
Functional
Program*

Stage 2: Detailed Planning

2.1
Preliminary
Design*

2.2
Detailed
Drawings*

2.3
Contract
Documents

Stage 3: Construction

3.1
Award of
Contract

3.2
Construc-
tion

3.3
Settlement

We Are Here

Community
engagement

Community
engagement

Community
engagement

Community
engagement

Community
engagement

Government Approval
Required

Government Approval
Required





Hospital Master Plan: Where Are We Today?

Stage 1: Early Planning

1.1 Pre-Capital Submission

Description of HHHS' health care needs and the rationale for a capital investment from the government

1.2 Proposal Development

Outlines the vision for the project, the community's healthcare needs, and estimated costs and timelines.

1.3 Functional Program

The Functional Program includes a more detailed look at the programs, services, staffing, and equipment needs



Government
Approval Required

Submitted March 2024, endorsed by Ontario Health, and waiting Ministry of Health approval



Community Input



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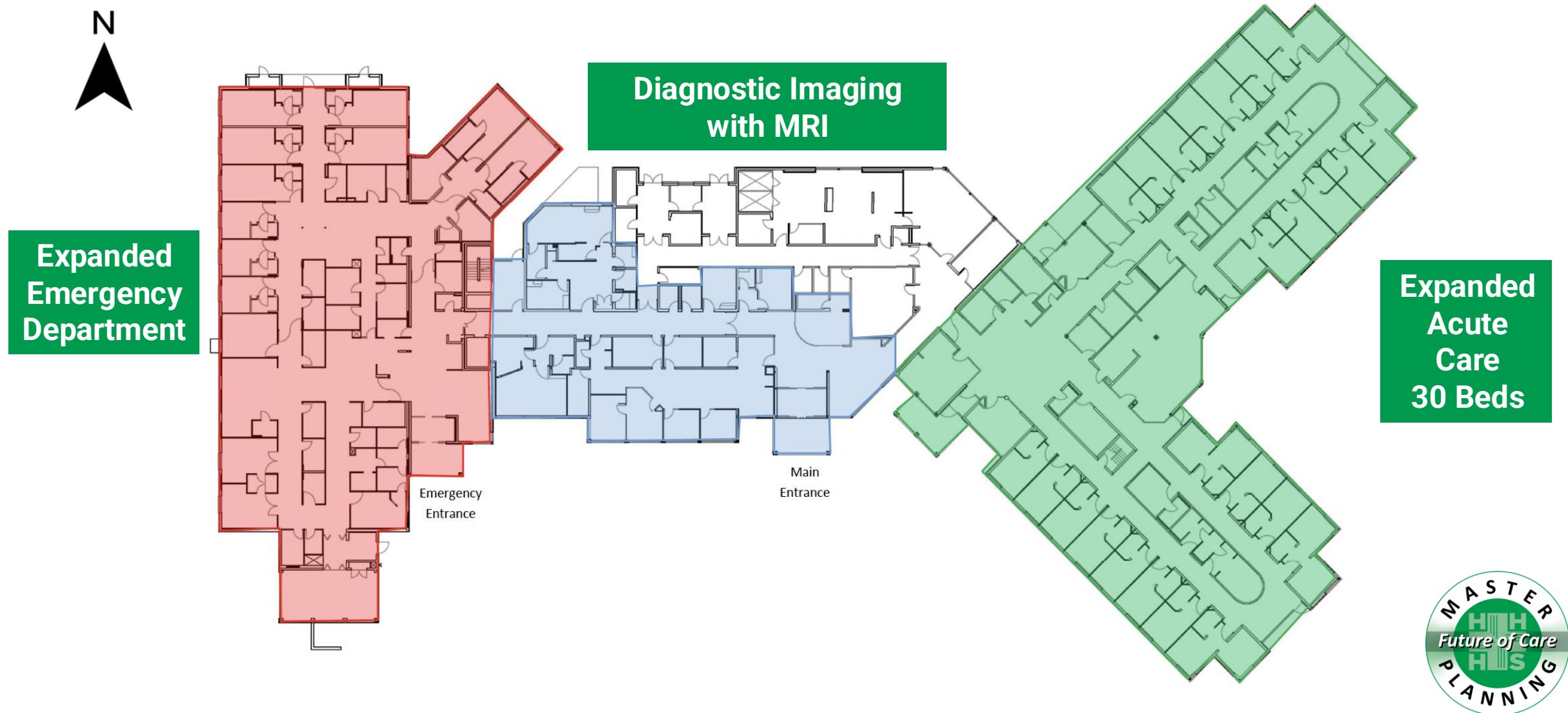
We Want to Hear From You!

Your participation throughout this Master Planning process is essential.

Within our existing footprints, **what are the top 2 to 3 changes or services that should be prioritized over the next 5 to 10 years?**



Expanding Acute Care at Haliburton Hospital: Major Expansions



Let's continue the conversation!

If you, or someone you know, wants to be involved in the Master Planning process please email
MasterPlanning@hhhs.ca



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Share your input: MasterPlanning@hhhs.ca



More to Come at our Upcoming Summer Engagement Sessions

Highlights from our Green Care Farms visit

Updates on Master Planning submissions

Stay tuned & subscribe for more!

